Assessment

SPEED

- Rapid relevant decision support
- Short cycle times, minimal latency
- Efficient repeatable processes
- Integrated planning, (actionable)
- No bottlenecks, gatekeepers
- Automated robust processes
- Automated outputs, transfers and data collection (Treasury and Clusters)
- Rapid time to implement improvements
- Flexibility to revise as Treasury determinations change
- Minimal maintenance, manual intervention
- No IT or development reliance

CONFIDENCE

- Focus on the right things
- Focus on Value for Money
- At the right level; the answer to my cascading questions
- Strategy driven processes
- Short. Mid and Long term perspectives
- Ability to leverage, realign and adapt strategic factors
- New insight
- Integrated self service analysis and decision support
- Focus on lead not lag data
- Performance measurement
- Trust and partnerships across value chain
- Transparency, tracking, version management
- Locked down and controllable

ZERO

SPEED
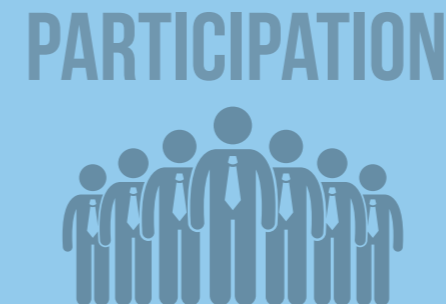
CONFIDENCE

BASIS

PARTICIPATION

BASIS

- Leveraging internal and external data sources
- Holistic cross application perspectives
- Connected to past, present and future perspectives
- Multiyear view and rolling forward estimates
- Includes affirmation factors, indicators, trends
- Capturing decisions
- Ability to model service and cost drivers
- Connected to program / service rational
- Financial and Non-Financial perspectives
- Measures includes Outputs and Outcomes (support OBI)
- Master Data management and integrity
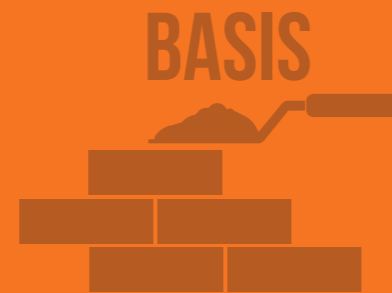
PARTICIPATION

- Executive and Management as users?
- Intuitive role-based, minimal training
- Scalable to all stakeholders
- Common user experiences for common processes
- Value added activity
- A personal "return on participation"
- Supporting not disrupting
- Supporting the user perspective
- Where I work; easy access, mobility. Online self-service
- Ability to hold commentary and annotation
- Process Management, personal, (where am I, what next) and organisational and process visibility
- Digital integrated planning & approval of business cases
- Tracking and Accountability
- Feedback loops

Strategic Alignment of this Project

High level alignment		1 = high
Strategy management	Align strategy with execution to achieve operational excellence.	
Planning	Streamline planning, budgeting, and forecasting processes to reduce performance management cycle times.	
Profitability and cost management	Understand what drives cost and profitability across any business dimension.	
Financial consolidation	Accelerate closing, manage reporting cycles, comply with regulations and streamline "the last mile of finance."	

Project Critical Success Factors

	Example CSF	Critical Success Factors	1 = high
1	Supporting self-service culture		
2	Contract retention and growth		
3	Internal perception		
4	Increased accountability		
5	ROI		

Project Goals

Example Goals	Desired Goals	1 = high
Greater strategic alignment through synchronising goals with initiatives and processes to access the information needed to improve performance.		
Improved visibility because all stakeholders own, maintain, and share information in context and in real time so they can identify areas for improvement.		
Increased agility with improved business processes to speed performance management cycles and accelerate every stakeholder's ability to execute on a commonly understood plan of action.		
More confident actions thanks to consistent, trusted data for decision making and regulatory and management reporting.		
Automation of budget process to reduce budget cycle to one month.		
Increased relevancy of planning data through the introduction of rolling forecasts.		
Remove effort and delays in reporting distribution by adopting self service.		

How would you describe your current process?

Ivory tower		Efficiency over effectiveness
Bolted horse		Too late no efficiency or effectiveness
Insular analyst		Decoupled process with no ownership
Data collection	Top to bottom or Bottom to top	Should this be changed?

List of Stakeholders

Name	Position